Data Literacy Body of Knowledge





1. Data and Databases

1.1 Data Fundamentals

1.1.1 Kinds of Data

- 1.1.1.1 Data vs. Information
- 1.1.1.2 Raw Data and Refined Data
- 1.1.1.3 Atomic, Summary, and Aggregated
- 1.1.1.4 Event data and Reference Data
- 1.1.1.5 Transactional, Operational and Analytical Data

1.1.2 Provenance of Data

- 1.1.2.1 Internal Enterprise, Departmental, Local, Individual, etc.
- 1.1.2.2 External Partner, Commercial, Open, Public, etc.

1.1.3 Data Organization

- 1.1.3.1 Structured and Unstructured
- 1.1.3.2 Semi-Structured and Multi-Structured

1.1.4 Data Contents

- 1.1.4.1 Data Types
- 1.1.4.2 Business Data vs. Metadata
- 1.1.4.3 Variables Quantitative, Qualitative, and Categorical
- 1.1.4.4 Variables Continuous and Discrete

1.2 Database Fundamentals

1.2.1 Common File Formats

- 1.2.1.1 Fixed Format
- 1.2.1.2 Delimited comma delimited (CSV), pipe delimited, tab delimited (TSV), etc.
- 1.2.1.3 Self-Describing XML, JSON

1.2.2 Spreadsheets

- 1.2.2.1 Rows and Columns
- 1.2.2.2 Formulas and Macros
- 1.2.2.3 Pivot Tables



1.2.2.4 Worksheets and Workbooks

1.2.3 Relational Databases

- 1.2.3.1 Tables, Rows, and Columns
- 1.2.3.2 Keys, Foreign Keys, and Relationships
- 1.2.3.3 Structured Query Language (SQL)

1.2.4 Multi-Dimensional Databases

- 1.2.4.1 Fact Tables and Facts
- 1.2.4.2 Dimensions and Dimension Attributes
- 1.2.4.3 Dimension Hierarchy
- 1.2.4.4 OLAP Query and Analysis

1.2.5 NoSQL Databases

- 1.2.5.1 Key-Value Stores
- 1.2.5.2 Document Stores
- 1.2.5.3 Wide-Column Stores
- 1.2.5.4 Graph Databases

2. Data Knowledge and Data Governance

2.1 Managing Data Knowledge

2.1.1 Metadata Management

- 2.1.1.1 What is Metadata?
- 2.1.1.2 Kinds of Metadata
- 2.1.1.3 Metadata Processes
- 2.1.1.4 Roles of Metadata
- 2.1.1.5 Metadata Management Tools

2.1.2 Data Cataloging

- 2.1.2.1 What is a Data Catalog?
- 2.1.2.2 Data Catalog Metadata
- 2.1.2.3 Data Catalog Functions
- 2.1.2.4 Data Catalog Benefits

2.2 Data Governance



2.2.1 Data Governance Basics

- 2.2.2.1 What is Data Governance?
- 2.2.2.3 Why is Data Governance Needed?
- 2.2.2.4 People, Processes, and Technology in Data Governance

2.2.2 Data Governance Goals and Purpose

- 2.2.2.1 Data Protection Security, Privacy, and Compliance
- 2.2.2.2 Data Utility Quality, Integration, and Metadata
- 2.2.2.3 Data Value Impact, Risk, and Retention

2.2.3 Data Governance Processes and Practices

- 2.2.3.1 Data Policy Management
- 2.2.3.2 Data Curation and Cataloging
- 2.2.3.4 Data Quality Management
- 2.2.3.5 Data Stewardship
- 2.2.3.6 Data Ethics

2.2.4 Data Consumer Responsibilities

- 2.2.4.1 Regulatory Compliance
- 2.2.4.2 Policy Compliance
- 2.2.4.3 Data Constraints and Appropriate Use
- 2.2.4.4 Evaluating and Understanding Data
- 2.2.4.5 Data Sharing
- 2.2.4.6 Knowledge Sharing

3. Data Resource Management

3.1 Data Resource Consolidation

3.1.1 Enterprise Data Resource Basics

- 3.1.1.1 What is the Enterprise Data Resource?
- 3.1.1.2 Why Enterprise Data Resource?
- 3.1.1.3 People, Processes, and Technology

3.1.2 Data Consolidation

3.1.2.1 What is Data Consolidation?



3.1.2.2 Why Consolidate Data

3.2 Managing the Data Resource

- 3.2.1 Data Resource Management Architectures
 - 3.2.1.1 Data Warehousing
 - 3.2.1.2 Data Lakes
 - 3.2.1.3 Master Data Management (MDM)
- 3.2.2 Data Resource Management Processes
 - 3.2.2.1 Data Integration
 - 3.2.2.2 Data Engineering
 - 3.2.2.3 Data Preparation
- 3.2.3 Sharing the Data Resource
 - 3.2.3.1 Shared Resources
 - 3.2.3.2 Shared Knowledge
 - 3.2.3.3 Shared Files
 - 3.2.3.4 Shared Reporting and Analysis

3.3 Using the Data Resource

- 3.3.1 Business Intelligence (BI)
 - 3.3.1.1 What and Why of BI
 - 3.3.1.2 Query and Reporting
 - 3.3.1.3 OLAP
 - 3.3.1.4 Monitoring and Alerts
- 3.3.2 Performance Management
 - 3.3.2.1 What and Why of Performance Management
 - 3.3.2.2 Performance Dashboards and Scorecards
- 3.3.3 Business Analytics
 - 3.3.3.1The What and Why of Business Analytics
 - 3.3.3.2 Kinds of Analytics Descriptive, Diagnostic, Predictive, Prescriptive
- 3.3.4 Advanced Analytics and Data Science



- 3.3.4.1 Data Mining
- 3.3.4.2 Prediction, Prescription, and Automation
- 3.3.4.3 Artificial Intelligence and Machine Learning

4. Data Provisioning

4.1 Finding and Evaluating Data

4.1.1 Project Framing

- 4.1.1.1 Analysis Goals Explore, Learn, Answer Questions
- 4.1.1.2 Problem Framing Stating the Analysis Problem

4.1.2 Defining Requirements

- 4.1.2.1 Business Requirements What do you need to do?
- 4.1.2.2 Information Requirements What do you need to know?
- 4.1.2.3 Data Requirements What data do you need?

4.1.3 Searching for Data

- 4.1.3.1 Crowdsourcing
- 4.1.3.2 Data Catalog
- 4.1.3.3 Data Marketplace

4.1.4 Evaluating Data

- 4.1.4.1 Content
- 4.1.4.2 Timeliness Freshness, History & Time Spans, etc.
- 4.1.4.3 Quality
- 4.1.4.4 Metadata and Lineage
- 4.1.4.5 Support Stewards, SMEs, etc.
- 4.1.4.6 Trust

4.2 Data Preparation

4.2.1 Exploring and Profiling Data

- 4.2.1.1 Data Understanding Content, Structure, Data Types, etc.
- 4.2.1.2 Data Discovery Patterns, Relationships, Anomalies
- 4.2.1.3 Data Profiles

4.2.2 Transforming Data



- 4.2.2.1 Standardizing and Conforming
- 4.2.2.2 Masking and Obfuscation
- 4.2.2.3 Cleansing and De-duplicating
- 4.2.2.4 Derivation, Summarization, and Aggregation
- 4.2.2.5 Sorting and Sequencing
- 4.2.2.6 Sampling and Filtering
- 4.2.2.7 Formatting
- 4.2.2.8 Blending

4.2.3 Managing Data and Processing

- 4.2.3.1 Dev, QA, and Production Environments
- 4.2.3.2 Testing Practices and Techniques
- 4.2.3.3 Personal, Local, Departmental, and Enterprise Data

4.2.4 Data Preparation Technologies

- 4.2.4.1 Preparing Data with Excel
- 4.2.4.2 Self-Service Data Preparation Tools Low Code and No Code
- 4.2.4.3 Data Engineering Tools

5. Data Analysis

5.1 Data Analysis Techniques

5.1.1 Data Manipulation

- 5.1.1.1 Filtering
- 5.1.1.2 Sorting
- **5.1.1.3 Pivoting**
- 5.1.1.4 Grouping Classification and Clustering

5.1.2 Descriptive Statistics

- 5.1.2.1 Basic Numeracy
- 5.1.2.2 Min, Max, Mean, Median, and Mode
- 5.1.2.3 Distribution of Values and Standard Deviation
- 5.1.2.4 Count, Sum, Percentage, Ratio, Rate

5.1.3 Inferential Statistics

5.1.3.1 Regression



- 5.1.3.2 Correlation
- 5.1.3.3 Variance
- 5.1.3.4 Co-Variance

5.1.4 Time Series Analysis

- 5.1.4.1 Moving Average Techniques
- 5.1.4.2 Univariate Time Series Models
- 5.1.4.3 Multivariate Time Series Models

5.1.5 Data Analysis Technologies

- 5.1.5.1 Spreadsheet Analysis
- 5.1.5.2 Self-Service Analysis Tools
- 5.1.5.3 Advanced Analytics and Data Science Tools

5.2 Data Visualization

5.2.1 Data Visualization Functions

- 5.2.1.1 Comparisons and Distributions
- 5.2.1.2 Relationships, Proportions, and Compositions
- 5.2.1.3 Patterns, Trends, and Time Series

5.2.2 Charts and Graphs

- 5.2.2.1 Types of Charts and Graphs Line, Bar, Column, Scatter, Map, etc.
- 5.2.2.2 Components of Charts and Graphs Axes, Scales, Points, Lines, Shapes, Title,
- 5.2.2.3 Legend, Annotations
- 5.2.2.4 Visual Composition Colors, Fonts, Aspect Ratio, etc.

5.2.3 Reading Data Visualizations

- 5.2.3.1 Context Title, Axes, Scales, Legend
- 5.2.3.2 Data Variables, Quantities, Units
- 5.2.3.3 Meaning Patterns, Trends, Inference

5.2.4 Creating Data Visualizations

- 5.2.4.1 Choosing the Visualization Type
- 5.2.4.2 Defining the Axes
- 5.2.4.3 Defining the Scales Linear and Log, Zero and Non-Zero Base
- 5.2.4.4 Units of Measure
- 5.2.4.5 Title, Legend, Annotations



- 5.2.4.6 User Interaction Navigate, Filter, Drill, etc.
- 5.2.4.7 Content, Composition, and Layout
- 5.2.4.8 Avoiding the Pitfalls

5.3 Analysis to Action

5.3.1 Data Storytelling

- 5.3.1.1 Interpreting the Analysis
- 5.3.1.2 Conclusions and Recommendations
- 5.3.1.3 Crafting the Narrative
- 5.3.1.4 Telling the Story

5.3.2 Acting on Information and Analysis

- 5.3.2.1 Informed Decision Making
- 5.3.2.2 Data-Driven Recommendations
- 5.3.2.3 Data-Driven Automation
- 5.3.2.4 Data-Driven Innovation

5.3.3 Verification and Adaptation

- 5.3.3.1 Business Goals
- 5.3.3.2 Indicators, Metrics, and Measures
- 5.3.3.3 Feedback Loop